DAVID GAME COLLEGE LTD ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JANUARY 2024

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COMPANY INFORMATION

Directors

DTP Game

J E Sanders J Dalton F Kavi M Kaveh

Secretary

J E Sanders

Company number

03149730

Registered office

843 Finchley Road

London NW11 8NA

Auditor

Glazers

843 Finchley Road

London NW11 8NA

STRATEGIC REPORT

FOR THE YEAR ENDED 31 JANUARY 2024

The directors present the strategic report for the year ended 31 January 2024.

Review of the business

David Game College is an educational establishment based in the City of London. It purpose and mission is to provide an exceptional learning, encouraging students in developing their spirit of inquiry and to develop students' life-long learning skills. Talent management and ensuring that we have the right human capital to effect operations and teaching is the backbone of our general strategy and considerable emphasis is placed on selection of academically well qualified specialists.

We seek to attract talented staff and business partners in order to maintain and grow the quality of our provision and hence establish ourselves as one of the leading further and higher education providers in the private sector. Since 1974, the College has grown and become a respected force in education and has been responsible for starting the careers of thousands of students worldwide.

The College's ethos and values are based on the simple notion of not being overly judgemental about a student's previous academic record. In this regard, we avoid stereotypical thinking and we have transformed the lives of many students, allowing them to enter Oxford, Cambridge, Imperial, King's, UCL, along with over 100 different universities. We have established a strong educational brand in the market that has a clear positioning strategy. Our position in the City of London has allowed us to develop our core curriculum, as well as the support and areas-based curriculum. In terms of the latter, the College is establishing excellent networks with local stakeholders in terms of employment opportunities, apprenticeships and general awareness of the business and cultural element of the City of London.

Where the delivery of courses in the United Kingdom cannot fully meet this goal we will continuously seek to develop collaborative ventures overseas and partner with like-minded educationalists to bring internationally renowned programmes to those local markets and work toward the establishment of standards and quality principles that will bring long term benefits to all.

The College must continue with its 'student centric' approach to teaching and learning and continually strive to achieve enhancement in all areas of its provision. In addition, it must rise to meet the regulatory challenges that Ofsted and the Office for Students presents, and in particular ensure financial strength and sustainability. It currently considered "Outstanding" in all categories by Ofsted, something that the College aims to maintain for future inspections. Improvements have been made in all areas over the last three years, in particular, risk assessment, H&S, governance, operations and the quality of the curriculum and its delivery.

Our current strategy is very much based on achieving operational excellence and developing the skills and competences to manage uncertainty and complexity moving forward. In this regard, time and effort is placed on risk assessments. We have an active risk committee that helps us consider plausible scenarios and threats, as a way of strategic anticipation. This approach helps us avoid bumps in the road and keeps us focused on operational priorities and financial planning, and keeps us agile. We are also mindful of the growing importance of digital leadership and ensuring that the College and staff are skill in all areas of technology that can enhance the learning experience and improve the efficiency of our operations.

The College must continue to grow its portfolio and student body and become a larger and more resilient institution, with a wider range and depth of courses, accessing both public and private funds from a UK, EU and International student base.

The College is stable, confident and looking forward to continuing to play a key role in educating a new generation of students.

STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 JANUARY 2024

On behalf of the board,

DTP Game

Director

Date: 19-10-1014

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STATEMENT OF CORPORATE GOVERNANCE AND INTERNAL CONTROL FOR THE YEAR ENDED 31 JANUARY 2024

STATEMENT OF CORPORATE GOVERNANCE 1st February 2023 to 31st January 2024

The College's governance framework has been developed through reference to a number of information sources including: Committee of University Chairs (CUC) 'The Higher Education Code of Governance' (June 2018) with particular reference to its primary elements, core values and guiding principles; Office for Students Regulatory Framework, Notices and Advice (including Regulatory Notice 4, Regulatory Advice 3: Annexe F and Annexe B of the Framework — Public Interest Governance Principles); the National Governance Association, Welcome to Governance 2018-2019; and more recently IHE's (Independent Higher Education) Code of Governance for Independent Providers of Higher Education (September 2021).

The College is managed by its Board of Directors (BoD) which is accountable for all college activities and is the ultimate executive and decision-making body of the organisation. The directors also have lead management responsibility for each of the four college departments. In addition, in order to satisfy regulatory requirements under the Office for Students and the additional 'Public Interest Governance Principles' with regards to external and independent membership on the governing body, a non-executive director is also appointed to the Board.

To broaden discussion and input to management activities the Board delegate day to day operational responsibility and oversight to the College Leadership Group (CLG). A limited number of directors are ex-officio members of the CLG (to ensure separation of governance from management) which also comprises other senior managers representing various functional business and academic areas within the College.

In addition to the fiduciary responsibilities of the directors, and their duty to meet with all regulatory requirements, the College has constituted a governance advisory committee, which serves to advise on key strategic and regulatory issues. The Governance Advisory Committee (GAC) is a consultative non-executive body, whose members (external) are invited to attend both BoD and CLG meetings to review and guide institutional achievements and objectives. The GAC members also convene a private annual meeting to review governance effectiveness.

The board delegates responsibility for maintaining and enhancing academic quality and standards to the Academic Board (AB).

The Board of Directors has three embedded working groups reporting into it, which in time, and as the College grows, will evolve into full sub-committees: Finance, Audit & Risk and Nominations & Remuneration.

The Board shall exercise and be responsible for all the powers and functions of the College not reserved to the shareholders by the Articles of Association or by any provision of law, as defined in its Terms of Reference. The Board will also, at all times, operate under the guidance of the Office for Students' Regulatory Framework's public interest governance principles.

STATEMENT OF CORPORATE GOVERNANCE AND INTERNAL CONTROL (CONTINUED)

FOR THE YEAR ENDED 31 JANUARY 2024

In broad terms, the responsibilities of the Board are to:

- 1. To approve the strategic vision and long-term academic and business plans and key performance indicators of the College, and to ensure that these meet the interests of stakeholders;
- 2. To delegate authority to the College Leadership Group, for the day to day academic, business, estate, and people management of the College and to keep under regular review the policies, procedures, and performance;
- 3. Monitor and review quality assurance, academic standards, management systems and programme delivery to ensure high standards are achieved in all aspects of the College work;
- 4. Monitor and review financial management to ensure: institutional sustainability; solvency; proper use of public funds; and to protect College assets:
- 5. Manage and implement an annual review and audit of governance arrangements to ensure full regulatory compliance.

The Board normally meets four times per year and the minutes of meetings are published on the college's website. Transparency of the college's corporate governance arrangements are further enhanced through all governance and policy documents being available in the public domain via its website and in hardcopy and additionally through enabling student opinion to be heard through their participation in various board and committee meetings. These consultations ensure that students have a voice in how the college is run.

Regularity and propriety in the use of public funding is ensured by the ongoing and consistent application of the governance framework as described above and the rigorous adherence to institutional policies and procedures.

The adequacy and effectiveness of arrangements for corporate governance, risk management and regulatory oversight are ensured through the application of an annual review by the Governance Advisory Committee, a periodic review conducted by an external expert body and the ongoing scrutiny of an independent and external person appointed to the Board as a non-executive director.

STATEMENT OF CORPORATE GOVERNANCE AND INTERNAL CONTROL (CONTINUED)

FOR THE YEAR ENDED 31 JANUARY 2024

STATEMENT OF INTERNAL CONTROL 1st February 2023 to 31st January 2024

The Board of Directors (BoD - the college's governing body) has responsibility for maintaining a sound system of internal control that supports the achievement of policies, aims and objectives, while safeguarding the funds and assets for which it is responsible. The BoD acts in accordance with the responsibilities assigned in its governing documents, and the regulatory framework and terms and conditions of funding published by the OfS. It is supported by the College Leadership Group (CLG), which holds responsibility for the day-to-day management of the institution, and subordinate risk committees.

The following arrangements and processes are in place in order to manage risk and to ensure the prevention and detection of corruption, fraud, bribery and other irregularities more generally. Policy and procedure documents also provide operational guidance and expectations and are made available to all stakeholders via the college VLE and website.

The Board meets four times a year to consider strategic direction and planning. It reviews and approves approaches to risk management and has ownership of the institutional Risk Register. Corporate risks are identified in terms of ability to achieve strategic objectives and the management of such risks include coverage across the areas of governance, management, quality, compliance, reputation and finances. The Risk Register includes an evaluation of the likelihood and impact of risks becoming a reality and presents mitigation strategies accordingly.

The Board receives departmental risk reports reviewing the impact on areas of corporate responsibility, whilst the CLG's subordinate committees review departmental operational risks. This structure enables amendments to be made in light of changes in the risk profile in particular areas. An overall report and updated register is considered annually.

The Board reviews the effectiveness of the risk management process and internal controls via receipt of reports and minutes from the CLG, Risk Sub-Committee, Higher Education Management Team and the Academic Board, throughout the year. It also considers matters raised by way of management letter from the company's external auditors.

This system of internal control is designed to manage, rather than eliminate, the risks identified; it can therefore only provide reasonable, not absolute, assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify the principal risks to the achievement of policies, aims and objectives; to evaluate the nature and extent of those risks; and to manage them efficiently, effectively and economically. This process has operated throughout the financial year ending 31 January 2024 and up to the date of approval of the financial statements, and has operated effectively and accords with guidance from the OfS.

D TP Game Director

Date: 24 - 10 - 1024

J E Sanders Director

Date: 29-10-202-1

DIRECTORS' RESPONSIBILITIES STATEMENT FOR THE YEAR ENDED 31 JANUARY 2024

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and company, and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- · make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements:
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group and company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the group's and company's transactions and disclose with reasonable accuracy at any time the financial position of the group and company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the group and company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

DIRECTORS' REPORT FOR THE YEAR ENDED 31 JANUARY 2024

The directors present their annual report and financial statements for the year ended 31 January 2024.

Principal activities

The principal activity of the company and group continued to be that of an educational college.

Results and dividends

The results for the year are set out on page 11.

No ordinary dividends were paid. The directors do not recommend payment of a further dividend.

Director

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

DTP Game

J E Sanders

J Dalton

F Kavi

M Kaveh

Auditor

The auditors, Glazers, are deemed to be reappointed under section 487(2) of the Companies Act 2006.

Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the auditor of the company is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the auditor of the company is aware of that information.

On behalf of the board

DTP Game

Director

J E Sanders Director

Date: 29-10-2024

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF DAVID GAME COLLEGE LTD

Opinion

We have audited the financial statements of David Game College Ltd (the 'parent company') and its subsidiaries (the 'group') for the year ended 31 January 2024 which comprise the group profit and loss account, the group statement of comprehensive income, the group balance sheet, the company balance sheet, the group statement of changes in equity, the group statement of cash flows, the company statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent company's affairs as at 31 January 2024 and of the group's loss for the year then ended;
- · have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the group and parent company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's and parent company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- The information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- The strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF DAVID GAME COLLEGE LTD

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent company and their environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the directors are responsible for assessing the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the parent company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

We gained an understanding of the legal and regulatory framework applicable to the parent company and the group and the sector in which it operates, and considered the risk of acts by the parent company and the group that were contrary to applicable laws and regulations, including fraud. We designed audit procedures to respond to the risk, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

We focussed on law and regulations which could give rise to material misstatements in the financial statements, including, but not limited to, the Companies Act 2006 and UK tax legislation. Our tests included agreeing the financial statements disclosures to underlying supporting documentation and enquiries with management. There are inherent limitations in the audit procedures described above and, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. We did not identify any key audit matters relating to irregularities, including fraud. As in all our audits, we also addressed the risk of management override of internal controls, including testing journals and evaluating whether there was evidence of bias by the directors that represented a risk of material misstatement due to fraud.

A further description of our responsibilities is available on the Financial Reporting Council's website at: https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF DAVID GAME COLLEGE LTD

Other matters which we are required to address

The OfS requires us to report if, in our opinion, grant and fee income, and access and participation investment expenditure as disclosed in the notes to the accounts have been materially misstated. We have nothing to report in this regard.

In our opinion, funds administered by the company for specific purposes have been properly applied to those purposes and managed in accordance with relevant legislation.

In our opinion, the requirements of the OfS's accounts direction have been met in all material aspects.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

V

Philippe Herszaft (Senior Statutory Auditor)
For and on behalf of Glazers

Chartered Accountants Statutory Auditor

843 Finchley Road London NW11 8NA

Date: 29-10-2024

GROUP PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 JANUARY 2024

		2024	2023
	Notes	3	£
Turnover	3	17,010,552	14,382,269
Cost of sales		(49,064)	(48,427)
Gross profit		16,961,488	14,333,842
Administrative expenses		(16,829,622)	(14,155,213)
Other operating income		147,306	129,297
Operating profit	4	279,172	307,926
Interest receivable and similar income	8	13,609	99
Interest payable and similar expenses	10	(340,778)	(240,807)
(Loss)/profit before taxation		(47,997)	67,218
Tax on (loss)/profit	11	(42,515)	(144,335
Loss for the financial year		(90,512)	(77,117) ===================================
Loss for the financial year is attributable to:			
- Owners of the parent company		28,522	(10,485
- Non-controlling interests		(119,034)	(66,632
		(90,512)	(77,117

The profit and loss account has been prepared on the basis that all operations are continuing operations.

GROUP STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 JANUARY 2024

	2024	2023
	£	£
Loss for the year	(90,512)	(77,117)
Other comprehensive income		
Cash flow hedges gain arising in the year	(#)	*
Tax relating to other comprehensive income	(39,887)	2
	2	:
Total comprehensive income for the year	(130,399)	(77,117)
		S
Total comprehensive income for the year is attributable to:		
- Owners of the parent company	(11,365)	(10,485)
- Non-controlling interests	(119,034)	(66,632)
		
	(130,399)	(77,117)

GROUP BALANCE SHEET AS AT 31 JANUARY 2024

		2	024	20	023
Fixed assets	Notes	£	£	£	£
Goodwill Tangible assets	12 13		10,987,668		120,000 11,432,794
Current assets Debtors Cash at bank and in hand	17	3,697,799 2,044,691	10;967,668	2,908;912 2,454,020	11,552,794
Creditors: amounts falling due within one year	18	5,742,490 (5,142,465)		5,360,932 (4,692,035)	
Net current assets			600,025		668,897
Total assets less current liabilities			11,567,693		12,221,691
Creditors: amounts falling due after more than one year	19		(7,117,264)		(7,627,748)
Provisions for liabilities Deferred tax liability	21	166,194	(166,194)	179,309	(179,309)
Net assets			4,284,235		4,414,634
Capital and reserves Called up share capital Revaluation reserve Profit and loss reserves	24 25		100 498,582 3,952,623		100 538,469 3,924,101
Equity attributable to owners of the parent company Non-controlling interests			4,451,305 (187,070)		4,462,670 (48,036)
Total equity			4,284,235		4,414,634
					

The financial statements were approved by the board of directors and authorised for issue on 14-10-21 and are signed on its behalf by:

DTP Game

Director

J E Sanders Director

Company registration number 03149730 (England and Wales)

COMPANY BALANCE SHEET AS AT 31 JANUARY 2024

		2	024	21	023
Fixed assets	Notes	"£	£	£	£
Goodwill Tangible assets Investments	12 13 14		9,920,979 1,013		120,000 10,367,817 1,013
Current assets			9,921,992		10,488,830
Debtors Cash at bank and in hand	17	3,867,192 2,018,923		3,018,530 2,359,829	
Creditors: amounts falling due within one year	18	5,886,115		5,376,359	le.
Net current assets	10	(4,581,944)	1,304,171	(4,253,693)	1,122,666
Total assets less current liabilities			11,226,163		11,611,496
Creditors: amounts falling due after more than one year	19		(7,117,264)		(7,577,348)
Provisions for Ilabilities Deferred tax liability	21			53,002	(53,002)
Net assets			4,108,899		3,981,148
Capital and reserves Called up share capital Profit and loss reserves	24		100 4,108,799		100 3,981,046
Total equity			4,108,899		3,981,146

As permitted by \$408 Companies Act 2006, the company has not presented its own profit and loss account and related notes. The company's profit for the year was £127,753 (2023 - £29,674 loss);

D TP Game

J E Sanders Director Director

Company registration number 03149730 (England and Wales)

GROUP STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 JANUARY 2024

	Share Revaluatio Profit and capital n reserve loss	Revaluatio F n reserve	rofit and loss c	and Total Non- loss controlling controlling	Non- introlling	Total
	Ü	બ	reserves	interest	interest	Ü
Balance at 1 February 2022	100 53	538,469	3,934,586	4,473,155	18,596	4,491,751
Year ended 31 January 2023: Loss and total comprehensive income		E	(10,485)	(10,485)	(66,632)	(77,117)
Balance at 31 January 2023	100 53	538,469	3,924,101	4,462,670	(48,036)	4,414,634
Year ended 31 January 2024: Loss for the year	30°	×I	28,522	28,522	(119,034)	(90,512)
Other comprehensive income: Tax relating to other comprehensive income	9)	(39,887)	,	(39,887)	ř	(39,887)
Total comprehensive income	8)	(39,887)	28,522	(11,365)	(119,034)	(130,399)
Balance at 31 January 2024	100 48	498,582	3,952,623	4,451,305	(167,070)	4,284,235

COMPANY STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 JANUARY 2024

	Share capital £	Profit and loss reserves	Total £
Balance at 1 February 2022	100	4,010,720	4,010,820
Year ended 31 January 2023: Loss and total comprehensive income for the year	77	(29,674)	(29,674)
Balance at 31 January 2023	100	3,981,046	3,981,146
Year ended 31 January 2024: Profit and total comprehensive income		127,753	127,753
Balance at 31 January 2024	100	4,108,799	4,108,899

GROUP STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 JANUARY 2024

	20:	24	202	23
Notes	£	£	£	£
Cash flows from operating activities				
Cash generated from operations 28		401,021		954,142
Interest paid		(340,778) (106,987)		(240,807) (366,084)
Income taxes paid		(100,307)		(300,004)
Net cash (outflow)/inflow from operating activities		(46,744)		347,251
Investing activities				
Purchase of tangible fixed assets	(59,510)		(150,676)	
Interest received	13,609		99	
Net cash used in investing activities		(45,901)		(150,577)
Financing activities				
Repayment of borrowings	(50,400)		(185,000)	
Repayment of bank loans	(266,284)		(105,795)	
Net cash used in financing activities		(316,684)		(290,795)
Net decrease in cash and cash equivalents		(409,329)		(94,121)
Cash and cash equivalents at beginning of year		2,454,020		2,548,141
Cash and cash equivalents at end of year		2,044,691		2,454,020

COMPANY STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 JANUARY 2024

	20	24	20	23
Notes	£	£	£	£
Cash flows from operating activities				
Cash generated from operations 29		394,285		723,883
Interest paid		(340,778)		(240,807
Income taxes paid		(96,399)		(366,084)
Net cash (outflow)/inflow from operating				
activities		(42,892)		116,992
Investing activities				
Purchase of tangible fixed assets	(45,339)		(10,490)	
Proceeds from disposal of subsidiaries	-		(55)	
Interest received	13,609		99	
Net cash used in investing activities		(31,730)		(10,446
Financing activities				
Repayment of borrowings) - }		(185,000)	
Repayment of bank loans	(266,284)		(105,795)	
Net cash used in financing activities		(266,284)		(290,795
Net decrease in cash and cash equivalents		(340,906)		(184,249
Cash and cash equivalents at beginning of year		2,359,829		2,544,078
Cash and cash equivalents at end of year		2,018,923		2,359,829
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NOTES TO THE GROUP FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 JANUARY 2024

1 Accounting policies

Company information

David Game College Ltd ("the company") is a private limited company domiciled and incorporated in England and Wales. The registered office is .

The group consists of David Game College Ltd and all of its subsidiaries.

1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, [modified to include the revaluation of freehold properties and to include investment properties and certain financial instruments at fair value]. The principal accounting policies adopted are set out below.

1.2 Business combinations

In the parent company financial statements, the cost of a business combination is the fair value at the acquisition date of the assets given, equity instruments issued and liabilities incurred or assumed, plus costs directly attributable to the business combination. The excess of the cost of a business combination over the fair value of the identifiable assets, liabilities and contingent liabilities acquired is recognised as goodwill. The cost of the combination includes the estimated amount of contingent consideration that is probable and can be measured reliably, and is adjusted for changes in contingent consideration after the acquisition date. Provisional fair values recognised for business combinations in previous periods are adjusted retrospectively for final fair values determined in the 12 months following the acquisition date. Investments in subsidiaries, joint ventures and associates are accounted for at cost less impairment.

Deferred tax is recognised on differences between the value of assets (other than goodwill) and liabilities recognised in a business combination accounted for using the purchase method and the amounts that can be deducted or assessed for tax, considering the manner in which the carrying amount of the asset or liability is expected to be recovered or settled. The deferred tax recognised is adjusted against goodwill or negative goodwill.

1.3 Basis of consolidation

The consolidated group financial statements consist of the financial statements of the parent company David Game College Ltd together with all entities controlled by the parent company (its subsidiaries) and the group's share of its interests in joint ventures and associates.

All financial statements are made up to 31 January 2024. Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used into line with those used by other members of the group.

All intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated on consolidation. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JANUARY 2024

1 Accounting policies

(Continued)

1.4 Going concern

At the time of approving the financial statements, the directors have a reasonable expectation that the group has adequate resources to continue in operational existence for the foreseeable future. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

1.5 Turnover

Turnover is recognised at the fair value of the consideration received or receivable for goods and services provided in the normal course of business, and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

When cash inflows are deferred and represent a financing arrangement, the fair value of the consideration is the present value of the future receipts. The difference between the fair value of the consideration and the nominal amount received is recognised as interest income.

Revenue from the sale of educational courses is recognised evenly over the duration of the course, and when the amount of revenue can be measured reliably, it is probable that the economic benefits associated with the transaction will flow to the entity and the costs incurred or to be incurred in respect of the transaction can be measured reliably.

1.6 Intangible fixed assets - goodwill

Goodwill represents the excess of the cost of acquisition of a business over the fair value of net assets acquired. It is initially recognised as an asset at cost and is subsequently measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill is considered to have a finite useful life and is amortised on a systematic basis over its expected life, which is ten years.

For the purposes of impairment testing, goodwill is allocated to the cash-generating units expected to benefit from the acquisition. Cash-generating units to which goodwill has been allocated are tested for impairment at least annually, or more frequently when there is an indication that the unit may be impaired. If the recoverable amount of the cash-generating unit is less than the carrying amount of the unit, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro-rata on the basis of the carrying amount of each asset in the unit.

1.7 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Freehold land and buildings

zero

Leasehold land and buildings

straight line over the period of the lease

Fixtures and fittings

15% per annum reducing balance method

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the profit and loss account.

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JANUARY 2024

1 Accounting policies

(Continued)

1.8 Fixed asset investments

Equity investments are measured at fair value through profit or loss, except for those equity investments that are not publicly traded and whose fair value cannot otherwise be measured reliably, which are recognised at cost less impairment until a reliable measure of fair value becomes available.

In the parent company financial statements, investments in subsidiaries, associates and jointly controlled entities are initially measured at cost and subsequently measured at cost less any accumulated impairment losses.

A subsidiary is an entity controlled by the group. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

An associate is an entity, being neither a subsidiary nor a joint venture, in which the company holds a long-term interest and where the company has significant influence. The group considers that it has significant influence where it has the power to participate in the financial and operating decisions of the associate.

Investments in associates are initially recognised at the transaction price (including transaction costs) and are subsequently adjusted to reflect the group's share of the profit or loss, other comprehensive income and equity of the associate using the equity method. Any difference between the cost of acquisition and the share of the fair value of the net identifiable assets of the associate on acquisition is recognised as goodwill. Any unamortised balance of goodwill is included in the carrying value of the investment in associates.

Losses in excess of the carrying amount of an investment in an associate are recorded as a provision only when the company has incurred legal or constructive obligations or has made payments on behalf of the associate.

In the parent company financial statements, investments in associates are accounted for at cost less impairment.

Entities in which the group has a long term interest and shares control under a contractual arrangement are classified as jointly controlled entities.

1.9 Impairment of fixed assets

At each reporting period end date, the group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

The carrying amount of the investments accounted for using the equity method is tested for impairment as a single asset. Any goodwill included in the carrying amount of the investment is not tested separately for impairment.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JANUARY 2024

1 Accounting policies

(Continued)

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

1.10 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.11 Financial instruments

The group has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the group's balance sheet when the group becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset and the net amounts presented in the financial statements when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Other financial assets

Other financial assets, including investments in equity instruments which are not subsidiaries, associates or joint ventures, are initially measured at fair value, which is normally the transaction price. Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are measured at cost less impairment.

Impairment of financial assets

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JANUARY 2024

1 Accounting policies

(Continued)

Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the group transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the group after deducting all of its liabilities.

Basic financial liabilities

Basic financial liabilities, including creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Other financial liabilities

Derivatives, including interest rate swaps and forward foreign exchange contracts, are not basic financial instruments. Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. Changes in the fair value of derivatives are recognised in profit or loss in finance costs or finance income as appropriate, unless hedge accounting is applied and the hedge is a cash flow hedge.

Debt instruments that do not meet the conditions in FRS 102 paragraph 11.9 are subsequently measured at fair value through profit or loss. Debt instruments may be designated as being measured at fair value through profit or loss to eliminate or reduce an accounting mismatch or if the instruments are measured and their performance evaluated on a fair value basis in accordance with a documented risk management or investment strategy.

Derecognition of financial liabilities

Financial liabilities are derecognised when the group's contractual obligations expire or are discharged or cancelled.

1.12 Equity instruments

Equity instruments issued by the group are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the group.

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JANUARY 2024

1 Accounting policies

(Continued)

1.13 Derivatives

Derivatives are initially recognised at fair value at the date a derivative contract is entered into and are subsequently remeasured to fair value at each reporting end date. The resulting gain or loss is recognised in profit or loss immediately unless the derivative is designated and effective as a hedging instrument, in which event the timing of the recognition in profit or loss depends on the nature of the hedge relationship.

A derivative with a positive fair value is recognised as a financial asset, whereas a derivative with a negative fair value is recognised as a financial liability.

1.14 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the profit and loss account, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset if, and only if, there is a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

1.15 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.16 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

1.17 Leases

Rentals payable under operating leases, including any lease incentives received, are charged to profit or loss on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JANUARY 2024

1 Accounting policies

(Continued)

Rental income from operating leases is recognised on a straight line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight line basis over the lease term.

1.18 Government grants

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

A grant that specifies performance conditions is recognised in income when the performance conditions are met. Where a grant does not specify performance conditions it is recognised in income when the proceeds are received or receivable. A grant received before the recognition criteria are satisfied is recognised as a liability.

1.19 Foreign exchange

Transactions in currencies other than pounds sterling are recorded at the rates of exchange prevailing at the dates of the transactions. At each reporting end date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the reporting end date. Gains and losses arising on translation in the period are included in profit or loss.

2 Judgements and key sources of estimation uncertainty

In the application of the group's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Turnover and other revenue

An analysis of the group's turnover is as follows:

, , ,	2024	2023
	£	£
Turnover		
Subcontracted in Course Fees	1,807,305	1,327,194
Registered Student Course Fees	11,852,207	10,807,134
Student accomodation	3,256,133	2,194,348
Commission receivable	94,907	53,593
	17,010,552	14,382,269
Other significant revenue Interest income	13,609	99
Grants received	77,576	-
	54,730	258,594
Rent receivable	15,000	250,594
Management fees		:====:

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JANUARY 2024

3	Turnover and other revenue	((Continued)
	Turnover analysed by geographical market	2024 £	2023 £
	United Kingdom	17,010,552	14,382,269
4	Operating profit	2024 £	2023 £
	Operating profit for the year is stated after charging/(crediting):		
	Government grants Depreciation of owned tangible fixed assets Amortisation of intangible assets Operating lease charges	(77,576) 524,636 120,000 4,607,032	515,777 120,000 3,707,466

5 Employees

The average monthly number of persons (including directors) employed by the group and company during the year was:

	Group 2024	2023	Company 2024	2023
	Number	Number	Number	Number
Teaching staff	75	57	71	56
Administration and management	82	74	73	66
Total	157	131	144	122
Their aggregate remuneration comprised:				
	Group		Company	
	2024	2023	2024	2023
	£	£	£	£
Wages and salaries	6,390,546	5,566,718	6,014,297	5,330,108
Social security costs	597,615	523,419	597,615	523,419
Pension costs	173,738	136,848	173,738	136,848
	7,161,899	6,226,985	6,785,650	5,990,375
	7,161,899	6,226,985	6,785,650	5,990,3 ======

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JANUARY 2024

•	A. P.A. J. Communication		
6	Auditor's remuneration	2024	2023
	Fees payable to the company's auditor and associates:	£	£
	For audit services		
	Audit of the financial statements of the group and company	8,500	8,500
	Audit of the financial statements of the company's subsidiaries	1,320	1,560
		9,820	10,060
7	Directors' remuneration		
-		2024 £	2023 £
	Remuneration for qualifying services	403,367	419,197
	Remuneration disclosed above includes the following amounts paid to the highest p	aid director:	
		2024	2023
		£	£
	Remuneration for qualifying services	109,950	137,364
		=	

No remuneration of any nature was paid, or has been waived, in respect of the Head of Provider (2023 Nil). Since the Head of Provider receives no remuneration we have used that of the Co-Principal in the pay multiple calculation, as follows;

i/ The Co-Principal's basic salary is 2.9 times that of the median pay of staff, where the median pay is calculated on a full-time equivalent basis for the salaries paid by the provider to its staff.

ii/ The Co-Principal's total remuneration is 2.8 times that of the total remuneration of staff, where the median total remuneration is calculated on a full-time equivalent basis for the total remuneration of the provider's staff.

8 Interest receivable and similar income

	2024	2023
	£	£
Interest income		
Interest on bank deposits	13,609	99
	2024	2023
Investment income includes the following:	£	£
Interest on financial assets not measured at fair value through profit or loss	13,609	99

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JANUARY 2024

9	Access and Participation Investment		
	The company's expenditure on access and participation was as follows		
		2024	2023
		£	£
	Access investment	14000	-
	Financial support investment	6290	=
	Support for disabled students	5650	-
	Research and evaluation investment	13315	<u></u>
		39255	*
	The link to the company's access and participation plan can be found at;		
	https://dqhe.ac.uk/wp-content/uploads/2023/03/David-Game-Higher-		
	Education_APP_2023-24_V1_10015688.pdf		
10	Interest payable and similar expenses		
		2024	2023
		£	£
	Interest on financial liabilities measured at amortised cost:		
	Interest on bank overdrafts and loans	335,968	239,707
	Other finance costs:		
	Other interest	4,810	1,100
	Total finance costs	340,778	240,807
	Total infance costs		====
11	Taxation		
		2024	2023
		£	£
	Current tax		
	UK corporation tax on profits for the current period	144,015	155,485
	Adjustments in respect of prior periods	(48,498)	(2,072)
		05 517	153,413
	Total current tax	95,517	=====
	Deferred tax	(50,000)	(0.078)
	Origination and reversal of timing differences	(53,002)	(9,078)
	Total tax charge	42,515	144,335

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JANUARY 2024

11	Taxation	(Continued)
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The actual charge for the year can be reconciled to the expected (credit)/charge for the year based on the profit or loss and the standard rate of tax as follows:

	2024 £	2023 £
(Loss)/profit before taxation	(47,997) ———	67,218
Expected tax (credit)/charge based on the standard rate of corporation tax in		
the UK of 25.00% (2023: 19.00%)	(11,999)	12,771
Tax effect of expenses that are not deductible in determining taxable profit	46,106	23,411
Unutilised tax losses carried forward	70,430	21,863
Permanent capital allowances in excess of depreciation	(63,346)	(43,131)
Depreciation on assets not qualifying for tax allowances	2 4 2	92,936
Adjustments in respect of financial assets	36	47,635
Under/(over) provided in prior years	(11,926)	(2,072)
Deferred tax adjustments in respect of prior years	13,250	-
Provision for deferred tax	:#:	(9,078)
Taxation charge	42,515	144,335

In addition to the amount charged to the profit and loss account, the following amounts relating to tax have been recognised directly in other comprehensive income:

	2024 £	2023 £
Deferred tax arising on:		
Revaluation of property	39,887	
		

12 Intangible fixed assets

Goodwill
£
1,200,000
<i>₹</i>
1,080,000
120,000
1,200,000

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JANUARY 2024

12	Intangible fixed assets	(Continued)
	Carrying amount	
	At 31 January 2024	
	At 31 January 2023	120,000
	ëi -	
	Company	Goodwill
		£
	Cost	
	At 1 February 2023 and 31 January 2024	1,200,000
	Amortisation and impairment	<u> </u>
	At 1 February 2023	1,080,000
	Amortisation charged for the year	120,000
	At 31 January 2024	1,200,000
	Carrying amount	
	At 31 January 2024	-2
	At 31 January 2023	120,000

More information on impairment movements in the year is given in note...

13 Tangible fixed assets

Group	Freehold land and buildings	Leasehold F land and buildings	extures and fittings	Total
	£	£	£	£
Cost				
At 1 February 2023	5,185,459	8,697,816	677,592	14,560,867
Additions	-	14,171	45,339	59,510
At 31 January 2024	5,185,459	8,711,987	722,931	14,620,377
Depreciation and impairment				
At 1 February 2023	#	2,670,981	457,092	3,128,073
Depreciation charged in the year	ž.	483,738	40,898	524,636
At 31 January 2024		3,154,719	497,990	3,652,709
Carrying amount				
At 31 January 2024	5,185,459	5,557,268	224,941	10,967,668
At 31 January 2023	5,185,459	6,026,835	220,500	11,432,794
	1			=

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JANUARY 2024

13	Tangible fixed assets	(Continue				
	Company		Freehold land and buildings	Leasehold F land and buildings	ixtures and fittings	Total
			£	3	£	£
	Cost					
	At 1 February 2023		4,235,459	8,567,181	621,588	13,424,228
	Additions		55.	1.E:	45,339	45,339
	At 31 January 2024		4,235,459	8,567,181	666,927	13,469,567
	Depreciation and impairment					
	At 1 February 2023		848	2,646,823	409,588	3,056,411
	Depreciation charged in the year		(=	453,576	38,601	492,177
	At 31 January 2024		2	3,100,399	448,189	3,548,588
	Carrying amount					
	At 31 January 2024		4,235,459	5,466,782	218,738	9,920,979
	At 31 January 2023		4,235,459	5,920,358	212,000	10,367,817
14	Fixed asset investments			_		
			Group 2024		ompany 2024	2023
		Note	2024 £	2023 £	2024 £	2023 £
		s	τ.	~	~	~
	Investments in subsidiaries	15			1,013	1,013
	Movements in fixed asset invo Company	estments			SI	Shares in ubsidiaries
	Cost or valuation At 1 February 2023 and 31 January	2024				1,013
	Carrying amount At 31 January 2024					1,013
	At 31 January 2023					1,013
	THE TOURISHING EVED					

15 Subsidiaries

Details of the company's subsidiaries at 31 January 2024 are as follows:

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JANUARY 2024

15	Subsidiaries	(Continued)				
	Name of undertaking	Registere	d office		Class of	% Held
					shares held	Direct
	The Oxford Hotel (Bath) Ltd	England an	d Wales		Ordinary	96.00
	DGC & Lila-Liverpool Ltd	England & \			Ordinary	55.00
16	Financial instruments		_			
			Group	2022	Company 2024	2022
			2024 £	2023 £	2024 £	2023 £
	Carrying amount of financial a	issets	~	~	~	~
	Debt instruments measured at amort		2,218,546	1,870,094	2,645,243	2,101,312
					-	
	Carrying amount of financial l	iabilities				
	Measured at amortised cost		8,850,747	9,687,679	8,312,170 ======	9,210,317
17	Debtors					
•••			Group		Company	
			2024	2023	2024	2023
	Amounts falling due within on	e year:	3	£	£	£
	Trade debtors		1,773,928	1,253,039	1,756,771	1,253,038
	Other debtors		444,618	617,055	888,472	848,274
	Prepayments and accrued income		1,462,218	1,019,783	1,221,949	915,218
			3,680,764	2,889,877	3,867,192	3,016,530
			-	-	=======================================	
	Amounts falling due after mor	e than one	year:			
	Deferred tax asset (note 21)		17,035	17,035	<u>=</u> :	(4)
					-	<u></u> §
	Total debtors		3,697,799	2,906,912	3,867,192	3,016,530

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JANUARY 2024

18	Creditors: amounts falling due	within one	e year			
	_		Group		Company	
			2024	2023	2024	2023
		Note s	£	£	3	£
	Bank loans	20	305,008	318,136	305,008	318,136
	Trade creditors		436,968	419,174	234,533	322,005
	Corporation tax payable		144,015	155,485	122,071	144,105
	Other taxation and social security		142,102	123,990	142,102	123,990
	Deferred income	22	3,122,865	2,352,629	3,122,865	2,352,629
	Other creditors Accruals and deferred income		448,503 543,004	777,575 545,046	222,791 432,574	519,095 473,733
			5,142,465	4,692,035	4,581,944	4,253,693
	Bank loans and overdrafts Other borrowings Other creditors	Note s 20 20	4,795,912 2,321,352 7,117,264	2023 £ 5,049,068 50,400 2,528,280 7,627,748	2024 £ 4,795,912 2,321,352 7,117,264	2023 £ 5,049,068 - 2,528,280 - 7,577,348
20	Loans and overdrafts					
			Group		Company	
			2024	2023	2024	2023
			£	£	£	£
	Bank loans Other loans		5,100,920	5,367,204 50,400	5,100,920	5,367,204
	*		-		-	
			5,100,920	5,417,604	5,100,920	5,367,204
	Payable within one year		305,008	318,136	305,008	318,136
	Payable after one year		4,795,912	5,099,468	4,795,912	5,049,068
	·			===		===

The long term bank loans are secured by fixed charges over the group's freehold properties.

The bank loans are repayable over 15 years with interest being charged at floating rate basis between 5.44% and 7.75% per annum.

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JANUARY 2024

20 Loans and overdrafts

(Continued)

21 Deferred taxation

22

Deferred tax assets and liabilities are offset where the group or company has a legally enforceable right to do so. The following is the analysis of the deferred tax balances (after offset) for financial reporting purposes:

	Liabilities 2024	Liabilities 2023	Assets 2024	Assets 2023
Group	2024 £	2023 £	£ 2024	2023 £
ACAs		53,002		7
Tax losses	(*)	SEC	17,035	17,035
Revaluations	166,194	126,307	-	
	166,194	179,309	17,035	17,035
	===	===		R
	Liabilities	Liabilities	Assets	Assets
0	2024	2023	2024 £	2023 £
Company	£	£	Z.	L
ACAs		53,002	-3	ĕ
			=====	R=====0
			Group	Company
			2024	2024
Movements in the year:			£	£
Liability at 1 February 2023			162,274	53,002
Credit to profit or loss			(53,002)	(53,002)
Effect of change in tax rate - profit or loss			39,887	
Liability at 31 January 2024			149,159	
·				
*				
Deferred income				
Deterred income	Group		Company	
	2024	2023	2024	2023
	£	£	£	£
Other deferred income	3,122,865	2,352,629	3,122,865	2,352,629

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JANUARY 2024

23	Retirement benefit schemes		
		2024	2023
	Defined contribution schemes	£	£
	Charge to profit or loss in respect of defined contribution schemes	173,738	136,848

A defined contribution pension scheme is operated for all qualifying employees. The assets of the scheme are held separately from those of the group in an independently administered fund.

24 Share capital

Group and company Ordinary share capital	2024 Number	2023 Number	2024 £	2023 £
Issued and fully paid				
Ordinary shares of £1 each	100	100	100	100

25 Revaluation reserve

Revaluation reserve				
	Group		Company	
	2024	2023	2024	2023
	£	£	£	£
At the beginning of the year Adjustment to deferred tax rate - tangible	538,469	538,469	*	
assets	(39,887)	720	# 	
At the end of the year	498,582	538,469		

26 Operating lease commitments

Lessee

At the reporting end date the group had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	Group		Company	
	2024	2023	2024	2023
	£	3	£	£
Within one year	3,530,889	3,530,889	3,530,889	3,530,889
Between two and five years	14,123,556	14,123,556	14,123,556	14,123,556
In over five years	30,438,965	33,969,854	30,438,965	33,969,854
	48,093,410	51,624,299	48,093,410	51,624,299
	* 			====

27 Related party transactions

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JANUARY 2024

27 Related party transactions

(Continued)

Included in creditors are sums of £132,721 (2023: £125,489) and in debtors of £426,867 (2023: £603,790) in respect of companies in which the director has a controlling interest. Also included in creditors is a sum of £315,782 (2023; £339,628) owed to a director. There are no terms as to interest or repayment in respect of these amounts.

Bank loans totalling £4,465,214 (2023: £4,674,653) are secured on freehold properties owned by the director.

28 Cash generated from group operations

	2024 £	2023 £
Loss after taxation	(90,512)	(77,117)
Adjustments for:		
Taxation charged	42,515	144,335
Finance costs	340,778	240,807
Investment income	(13,609)	(99)
Amortisation and impairment of intangible assets	120,000	120,000
Depreciation and impairment of tangible fixed assets	524,636	515,777
Movements in working capital:		
Increase in debtors	(790,886)	(1,085,842)
(Decrease)/increase in creditors	(502,136)	262,279
Increase in deferred income	770,236	834,002
Cash generated from operations	401,022	954,142
		f=====================================
Difference	(1)	
Per cash flow statement page	401,021	954,142

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JANUARY 2024

29	Cash generated from operations - company			
	,		2024 £	2023 £
	Profit/(loss) after taxation		127,753	(29,674)
	(,		127,700	(23,074)
	Adjustments for:			
	Taxation charged		21,363	152,062
	Finance costs		340,778	240,807
	Investment income		(13,609)	(99)
	Amortisation and impairment of intangible assets		120,000	120,000
	Depreciation and impairment of tangible fixed assets		492,177	489,136
	Movements in working capital:			
	Increase in debtors		(850,662)	(1,178,441)
	(Decrease)/increase in creditors		(613,751)	96,090
	Increase in deferred income		770,236	834,002
	Cash generated from operations		394,285	723,883
30	Analysis of changes in net debt - group			
		1 February 2023	Cash flows	31 January 2024
		3	£	£
	Cash at bank and in hand	2,454,020	(409,329)	2,044,691
	Borrowings excluding overdrafts	(5,417,604)	• •	(5,100,920)
		(2,963,584)	(92,645)	(3,056,229)
			=	
31	Analysis of changes in net debt - company			
		1 February 2023	Cash flows	31 January 2024
		£	£	£
	Cash at bank and in hand	2,359,829	(340,906)	2,018,923
	Borrowings excluding overdrafts	(5,367,204)	266,284	(5,100,920)
	-		2	
		(3,007,375)	(74,622)	(3,081,997)
			=======================================	